

for South Australia

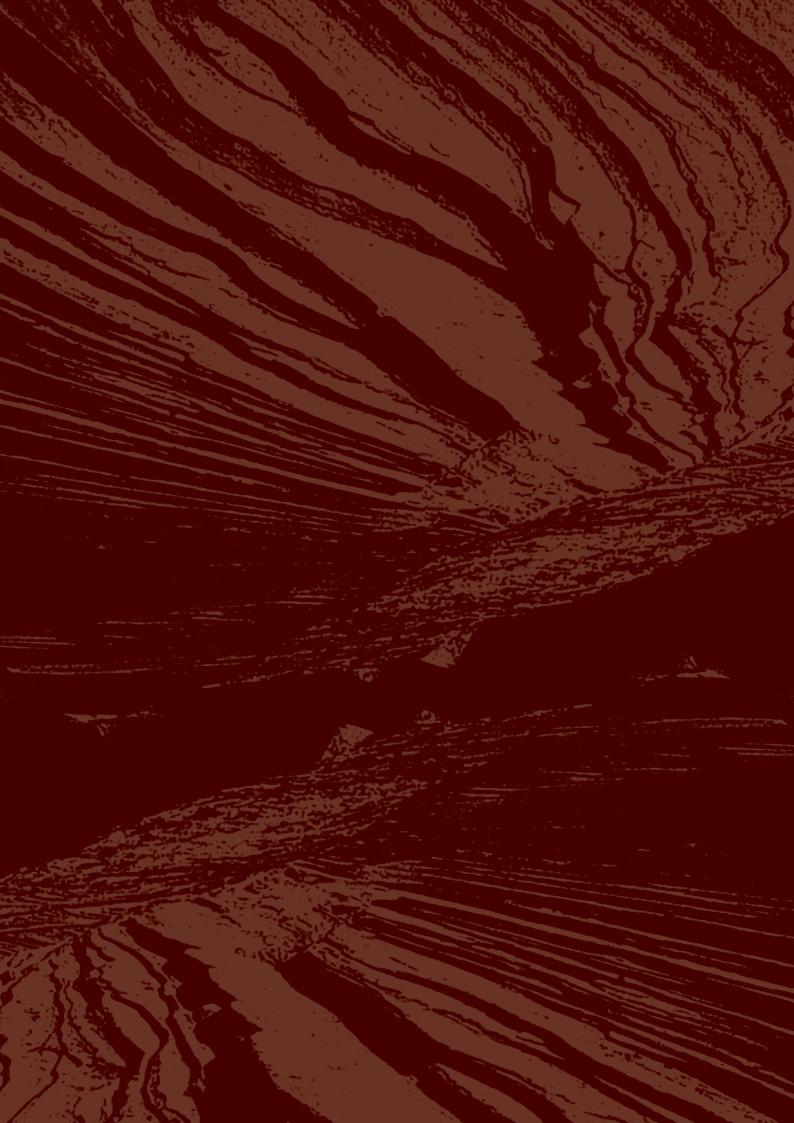
Companion Document Two Cultural Competency Self-Assessment Instrument

A guide to assist agencies in the public sector to deliver culturally inclusive programs to Aboriginal peoples in South Australia

When the term Aboriginal people is used it should be read as an inclusive term of Torres Strait Islander people's culture and language

December 2006





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self assessment



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Acknowledgments

This self–assessment instrument for cultural competency originated from the Child Welfare League of America (CWLA). The Aboriginal Consultancy Unit has been granted permission from the CWLA to utilise and revise the Cultural Competency Assessment Tool for internal assessment of agencies. This document cannot be revised nor amended without written approval from the Office of Public Employment and the Child Welfare League of America.

For agencies wishing to read more about Cultural Competency it is recommended that they purchase the books Cultural Competence, A Guide for Human Service Agencies (Revised) by Kimberleigh A. Nash and Jorge Velazquez Jr and Cultural Competence Agency Self-Assessment Instrument.

For more information please visit the CWLA Website. HYPERLINK "http://www.cwla.org/programs/ culturalcompetence/default.htm" http://www.cwla.org/ programs/culturalcompetence/default.htm

Readings:

Culture and Cultural Competence

The Child Welfare League of America (CWLA) adopted the following definition for *culture* in 1991, revised in 2001:

Culture: The thoughts, ideas, behavior patterns, customs, values, skills, languages, arts and faith or religion of a particular people at a given point in time.

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Introduction

The enclosed tool for cultural competence is an internal self–assessment process that will assist agencies to work towards developing an agency cultural competence plan.

The outcome of the assessment should assist agencies in identifying strengths and areas for improvement in their responses to the needs of Aboriginal children, families and communities.

This assessment for cultural competency should assist agencies to take into account cultural factors from governance, administration, policy and planning, service delivery, client feedback process and interpretation of the results of the internal assessment.

Why is culture important? First, culture shapes personal and group values and attitudes, including perceptions about what works and what doesn't work, what makes sense to a given community and what doesn't.

We all have a distinct cultural background that has helped define us as individuals and as members of our respective communities. Understanding a group's culture helps professionals to understand how members of that group view their environment and their role in it.

Second, by understanding culture, service providers are better equipped to avoid stereotypes and biases that can contribute to the disparate treatment of specific cultural groups in the service system.

Understanding and respecting culture promotes a focus on the positive characteristics of a particular group and reflects an appreciation of cultural differences. Finally, culture plays a central role in the development and design of appropriate health and human service delivery programs.¹

As the definition implies, culture is much broader than race and ethnicity. Race and ethnicity are commonly thought to be dominant elements of culture, but a closer look tells us that these general categories fail to identify the substantial variances that are found within the different racial and ethnic groups.

The larger group may only share common physical characteristics, language, or their faith. We often fail to consider other distinct factors that influence the culture of communities within the larger categories of race and ethnicity, such as age, disability, education, gender, sexual orientation, geographic location and history.

The CWLA definition of cultural competence was also adopted in 1991 and revised in 2001.

Cultural competence: The ability of individuals and systems to respond respectfully and effectively to people of all cultures, races, ethnic backgrounds, sexual orientations and faiths or religions in a manner that recognises, affirms and values the work of the individuals, families, tribes and communities and protects the dignity of each.

Cultural competence is more inclusive in its scope and more comprehensive in its approach than previous attempts to promote coexistence in the United States. More powerful than affirmative action (giving access), diversity (employee management) and even multicultural training (respect of different social groups), cultural competence requires courage, vision and a different level of professional accountability.²

Attaining cultural competency is a process in which knowledge about individuals and their communities is translated and integrated into specific practices and policies applied in culturally appropriate settings. Culturally competent individuals establish positive helping relationships; engage families, cultural groups and/or their communities; and strive to improve the quality of services they provide.³

¹ U.S. Administration on Aging. (2001). Achieving cultural competence:

A guidebook for providers of services to older Americans and their families. Washington, DC: Author.

² Bracey, J. (2001, Spring). Connecting the dots:

Cultural competency in communities of color. HIV impact [U.S. Department of Health and Human Services, Office of Minority Health], p.6.

³ U.S. Administration on Aging. (2001). Achieving cultural competence:

A guidebook for providers of services to older Americans and their families. Washington, DC: Author.



Assessing cultural competence

A culturally competent individual or organisation holds culture and the elements of culture in high esteem.⁴ In addition, such individuals and organisations understand that cultural competence is a continuous process of assessing and broadening our knowledge of and respect for diverse individuals and communities.

As agency professionals and systems learn to integrate the unique strengths and perspectives of culturally diverse communities, the relationships and interactions between service providers and diverse communities become less strained.

The principles of culture and cultural competence define the lives of children, families, communities and ultimately the work of service provider agencies and staff.

To effectively work with and provide culturally appropriate services to increasingly diverse communities, we must advance our way of thinking to gain a fundamental understanding of cultural competence and its importance to the children and families we serve.

Using periodic assessments of our individual, organisational and service delivery cultural competence, we provide opportunities for learning and understanding the impact and importance of culture on services, organisations and the children and families served by the public sector systems.

There is no single 'best' way to assess and review the cultural competence of an agency and its staff. However, conducting a self–assessment is considered to be a good first step in the development of a long term and integrated agency cultural competence plan.

A cultural competence assessment should provide agencies and individuals working with diverse populations an opportunity to learn, collect information and plan.

The results should enable the agency to develop action steps for specific management, staff and service delivery improvements as it integrates and advances cultural competence principles.

The chart on the following pages lays out suggested steps for a successful self–assessment. A committee comprising board members, administrative staff members and program staff members should be formed to manage the review of this assessment procedure, provide information on the results of the assessment and develop a plan for future action.

A coordinator should be given primary responsibility for facilitating and monitoring the self–assessment process. The chart outlines the tasks to be performed in the assessment process, the person(s) responsible for each and suggested procedures.

⁴ Cross, T. (1988). Cultural competence continuum: Services to minority populations. Focal point: A national bulletin on family support and children's mental health, 3(1), 1–4.



Suggested steps in the self–assessment process

	Task	Person(s) Responsible	Suggested Procedure(s)
1	Obtain support for an agency cultural competence assessment	CE or CE and agency services leadership	Present at board meeting (i.e. purpose, importance and long term goals)
2	Designate a cultural competence assessment coordinator	Board members, senior leadership, administrative staff, service delivery staff (ensure Aboriginal input)	Options: Request volunteers Appoint individuals willing to assume role Select from individuals named
3	Select and organise a cultural competence assessment committee	Coordinator	Form committee, using one representative each from the board, administrative staff, supervisory/management staff, service staff, support staff and where possible, the individuals and families served. Ensure there is fair representation of Aboriginal representation on the Assessment Committee. It is recommended for agencies that do not have a high level of Aboriginal representation in its staffing, to include representation of external agencies such as Department of Aboriginal Affairs and Reconciliation (DARRE), local established community advisory boards/groups and or agencies in the sector that established Aboriginal units be included in the assessment process.
4	Important Notes: (1) Although the coordinator may be acting on behalf of the CE or senior management, the CE and management should remain active and supportive of the process.	(2) The committee should become a standing body responsible for monitoring the implementation of the strategic plan for achieving cultural competence.	(3) The committee should include other board or staff members as appropriate and develop a process for reporting its progress to the agency involved.
5	Determine procedure for self-assessment	Committee	Review the agency's mission statement, policy statements, policy procedure manual, personnel manual and website. Determine the degree which each reflects a commitment to the cultural competence and diversity.



	Task	Person(s) Responsible	Suggested Procedure(s)
6	Conduct self-assessment	Committee	 Make decisions regarding roles, assignments, time frames, and follow-up. Section 1: All agency personnel will complete this section. Section 2: The committee will complete this section. Section 3: Board members or members of the agency advisory committee will complete this section. Section 4: Individuals who serve in senior leadership and management roles, such as the CE and deputy director, will complete this section. Section 5: Individuals who have responsibility for program/ policy development and practice oversight will complete this section. Section 6: Individuals who provide direct services and/or information and referral services to individuals and families will complete this section. Additionally, individuals who supervise; direct services and/or information and referral services will complete this section. Section 7: A random selection of formerly served family members (for example, 25% of cases closed within a one-year period) will be asked to complete this section. Section 8: The committee will complete this section.
7	Analyse and report findings Report findings	CE and Committee	 Consolidate responses to questionnaire in all sections and prepare a master copy for report. Complete the narrative summary (see Section 8: 'Interpreting assessment results,' page 29). Provide CE with a verbal and written report that includes a master copy of all responses, the Documents Checklist, and the committee's responses to Section 8: 'Interpreting your results', including future plans. Present an assessment report to board and agency staff. Include a summary of responses, comments and suggestions; the Documents Checklist; and the committee's responses to Section 8: 'Interpreting assessment results', including future plans. Develop a plan for future action to address identified challenges and describe the plan (see Section 8: 'Interpreting assessment results'). Contact DAARE or your own internal Aboriginal agency for assistance with the planning and implementation of the agency's cultural competence initiative.

Note: This Assessment Tool can be utilised for other culturally and linguistically diverse clientele groups



Instructions

This cultural competence self–assessment instrument is designed to provide agencies with an opportunity to educate staff and gather information. The instrument will enable agencies to identify their strengths and the challenges they face in responding to the needs of the culturally diverse children, youth and families they serve.

It will further enable agencies to develop action steps for specific management and/or service changes necessary to progress toward the goals of cultural competence.

What follows are broad areas and common elements that should be included in any agency cultural competence assessment. This text is designed to highlight some major elements that agencies should consider and include as part of any comprehensive cultural competence assessment.

Although this assessment tool is not intended to be all inclusive, it is intended to be used as a guide for initial discussion and review of cultural competence principles within the agency and among its staff about the services that are being delivered to culturally and linguistically diverse individuals, children and families.

Each section of this instrument targets groups of individuals based on their general responsibilities in the agency. Complete those sections of the instrument that best describe your position or function within the agency. At your discretion, you are welcome to complete any and all other sections of the assessment.

Please read each statement carefully and circle the one best response that describes your agency's current status. Each statement should be considered individually. At the conclusion of each section, provide comments or recommendations. Be specific; provide an example if possible.

^{*} This self–assessment is not intended to provide an empirical or scientific review of agency functioning, but to gather what information is available that may be grounded in data about agency functioning or information that is based on the collective experiences and wisdom of staff.



Section 1 Valuing culture and diversity

All agency personnel

Rationale

The culturally competent agency should have a philosophy that reflects a comprehensive understanding of the dynamics of ethnic and cultural differences and that provides a framework for eliminating bias from it's services and programs. The agency should strive to use culture in a manner that empowers the individual and enhances family function.

Instructions

Please read each statement carefully and circle the one best response that describes your agency's current status. Each statement should be considered individually. At the conclusion of each section, provide comments or recommendations. Be specific; provide an example if possible.

1	,		such as language, race, et mmunity dynamics when d		y structure, sexual orientation, d services.
	Α	В	C	D	E
	Rarely	Sometimes	Almost Always	Always	Don't Know
2	The agency resp	pects the culture, diver	rsity and rights of Aborigin	al individuals, children	, youth and families it serves.
	Α	В	С	D	E
	Rarely	Sometimes	Almost Always	Always	Don't Know
3	The agency resp	pects the culture, diver	rsity and rights of its staff a	and service providers.	
	Α	В	С	D	E
	Rarely	Sometimes	Almost Always	Always	Don't Know
4		ograms, services and pall children, youth and		pect and respond to th	e various culturally defined needs
	Α	В	С	D	E
	Raroly	Somotimos	Almost Always	Λίννονε	Don't Know

List the current practices in which the agency is demonstrating it's valuing of culture and diversity:
Recommendations:



section 2 Documents checklist

Assessment Committee

Rationale

All agency documents that are used reflect the cultural diversity of the agency's staff and the Aboriginal communities they serve.

Instructions

Please read each statement carefully and circle the one best response that describes your agency's current status. Each statement should be considered individually. At the conclusion of each section, provide comments or recommendations. Be specific; provide an example if possible.

1	The agency's service popu		lects its commitment t	o serve the culturally c	liverse Aboriginal commun	ities in its
	A Disagree	B Somewhat Disagree	C Somewhat Agree	D Agree	E Don't Know	
2	The agency's	s staff is familiar with a	nd understands the m	ission of the agency.		
	A Disagree	B Somewhat Disagree	C Somewhat Agree	D Agree	E Don't Know	
3	,	s practices and its adm riginal communities.	inistrative policies and	procedures acknowled	lge the need for services to	culturally
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
4		ulturally and linguistica nanual specifically outlin			nmunities being served, the diverse workforce.	e agency
	A Disagree	B Somewhat Disagree	C Somewhat Agree	D Agree	E Don't Know	
5		s public relations mater ulturally diverse Aborig		hures, pamphlets and	the agency's website) spec	ifically outline
	A Disagree	B Somewhat Disagree	C Somewhat Agree	D Agree	E Don't Know	



Additional comments and recommendations:

section 3 Governance

Board of Directors/Executive Board

Rationale

The board should provide overall guidance for the agency and be accountable for the fulfilment of the agency's mission, operations and goals for culturally diverse Aboriginal communities.

Instructions

Please read each statement carefully and circle the one best response that describes your agency's current status. Each statement should be considered individually. At the conclusion of each section, provide comments or recommendations. Be specific; provide an example if possible.

The Agency's Mission Statement and Goals

1					e communities served by the s responsively and compete	
	A Disagree	B Somewhat Disagree	C Somewhat Agree	D Agree	E Don't Know	
2			f includes the agency's n ritten materials that defi		d goals, including references e agency.	to cultural
	A Disagree	B Somewhat Disagree	C Somewhat Agree	D Agree	E Don't Know	



3		odically monitors and annual service populat	evaluates the agency's goal ion surveys.	ls and process of achie	ving cultural competence
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
Th	ne Agency Lead	dership and Board			
•	ie Agency Lead	dersinp and board			
4	The membersh by the agency.		rd of directors reflects the o	cultural diversity of the	Aboriginal populations served
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
	naiely	Sometimes	Almost Always	Aiways	DOIL KILOW
5		ndership and board coll nmunities for use in the		phic and statistical info	rmation on culturally diverse
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
6			elop goals and objectives f rally diverse Aboriginal cor		and delivering services in a manner
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
7	The agency lea		olve representatives of vario	ous cultural and Aborio	ginal communities in the
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
8		dership and board me liverse Aboriginal comr		lanning methods to sp	ecifically meet the needs of
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
9			, coordination and integrat priate and effective manne		e Aboriginal communities
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
40	. The second second	aloud to sold be a sold and	South and the state of the stat	and of Alassiairal staff	and a superior and
10		idership and board acti	vely promote the recruitme	ent of Aboriginal staff	
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
11	The agency lea	dership and board sup	port the provision of releva	ant cultural competenc	e training for all agency staff.
	Α	В	С	D	E
	Disagree Sc	omewhat Disagree	Somewhat Agree	Agree	Don't Know



Additional Comments and/or Recommendations: (please list current agencies achievements/practices in place)

Section 4 Administration

Chief Executive/Director/Agency Leadership

The day to day management of the agency, as well as those activities directed to achieving programmatic outcomes, should be responsive to the diverse needs of both the internal and external environments in which the agency operates.

Instructions

Please read each statement carefully and circle the one best response that describes your agency's current status. Each statement should be considered individually. At the conclusion of each section, provide comments or recommendations. Be specific; provide an example if possible.

Leadership Responsibilities

1	The chief executive of the agency is responsible for articulating and implementing the agency's mission statement and	d
	goals relative to cultural competency.	

Α	В	С	D	E
Rarely	Sometimes	Almost Always	Always	Don't Know



2			gency leadership to ensure nt the Aboriginal commun		are recruited from culturally diverse
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
3			rship ensures that the age	ncy's staff reflects the	culturally diverse Aboriginal
	communities se				
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
4	Staff members	possess the knowledg	e and experience to work	effectively with cultura	ally diverse Aboriginal communities.
	Α	В	С	D	E
	Rarely	Sometimes	Almost Always	Always	Don't Know
5			proficient in the use of the adequately meet their ne		of Aboriginal peoples served to
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
6		utive and agency leade and activities address		diverse Aboriginal com	nmunities and organisations on
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
		nents and/or Recom agencies achievemen			
_					



Community Engagement/Contributions

7			ns culturally diverse Aborigina grams and seeks their suppo			anisations
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
	narciy	Sometimes	, milose, milajs	, iiiiays	2011 (1.1.1011	
8	broadcast m Aboriginal g	edia and through roups.	dvertises the agency's special community information netw	orks and organisa	tions representing culturally	
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
	Railely	Sometimes	Aimost Aiways	Always	DOIT E KNOW	
9	organisation	s about the needs	nformation from culturally div of Aboriginal families and cor	nmunities and the	resources available to them in	
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
	naiciy	Joinedilles	Allilost Always	Aiways	DOIT E KITOW	
A	dditional Co	mments and/or I	Recommendations:			
_						
_						
=						
-						
_						



Local, State and Federal Legislative Initiatives

10 The agency collects and analyses demographic information on the culturally diverse Aboriginal population served and uses the data in its advocacy activities.							
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know			
11 The agency	informs local and st	ate government representa	atives and legislators	s about the impact of legislative	proposals on		
culturally a	nd linguistically diver	se Aboriginal people and c	ommunities.	process process and a second	, .,		
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know			
	omments and/or Re	ecommendations: ements/practices in place)					
(prease list car	reme agencies acineve	smerres praetices in place,					



Section 5 Policy development and program

Leadership/Supervisors

Rationale

Policy development provides a framework for agency decision making. Such policies must be culturally appropriate, as they provide the foundation for the agency's direct service programs and those services it purchases from community providers.

Instructions

Please read each statement carefully and circle the one best response that describes your agency's current status. Each statement should be considered individually. At the conclusion of each section, provide comments or recommendations. Be specific; provide an example if possible.

Pr	ogram Develo	pment			
1		dership and managem inguistically diverse Ab		out federal and state :	statutes and regulations that relate to
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
2					t the culturally and diverse hat may have a cultural impact.
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
3	The agency advocates for programs, policies and services that support the various culturally and diverse Aboriginal communities it serves.				
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know
	Rarely	B Sometimes	Almost Always	Always	Don't Know
4	Rarely The agency co	B Sometimes	Almost Always nalyses culturally specific A	Always	-
4	Rarely The agency co	B Sometimes	Almost Always nalyses culturally specific A	Always	Don't Know
4	The agency co the service pop A Rarely	B Sometimes Illects, maintains and are pulation and the broad B Sometimes	Almost Always nalyses culturally specific A er community. C Almost Always	Always boriginal demographic D Always	c data on service providers, E Don't Know
4	The agency co the service pop A Rarely	B Sometimes Illects, maintains and arbulation and the broad B Sometimes s a clear process for ev	Almost Always nalyses culturally specific A er community. C Almost Always	Always boriginal demographic D Always d long term effectiven	c data on service providers,
	The agency co the service pop A Rarely The agency ha relative to culture	B Sometimes Illects, maintains and arbulation and the broad B Sometimes s a clear process for ev	Almost Always nalyses culturally specific A er community. C Almost Always aluating the short term an	Always boriginal demographic D Always d long term effectiven	c data on service providers, E Don't Know



	Additional Comments and/or Recommendations: (please list current agencies achievements/practices in place)					
_						
_						
_						
_						
_						
_						
_						
Α	gency Policy	and Procedures				
6		consults with cultu iveness of its progr		community organis	ations to learn more about the	e effectiveness
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
7	The agency in the agency.	includes a descript	ion of a policy's effectiveness	on the culturally c	liverse Aboriginal communities	s served by
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
0	•			•		incorporates
8			its own program and policy		nd advocacy organisations and ess.	incorporates
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
9	The agency's	administrators est	tablish mechanisms that incl	ude families and all	l levels of staff, including parag	professionals
_		ss of setting policie		add farming and an		
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
10	•		,	,	to the conject people of sultime	ally diverse
10	Aboriginal co		edures renect a respect for, a	na responsiveness	to, the service needs of cultura	ally ulverse
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
	•		- 7-	- 7 -	-	

Additional Comments and/or Recommendations: (please list current agencies achievements/practices in place)					
Staff Recruit					
				diverse print and broadcast me erse Aboriginal communities.	edia and
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
	r's job descriptions ir communities.	ndicate that candidates mus	t have experience a	nd skills serving culturally and o	diverse
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
13 The agency	, actively seeks indivi	iduals from culturally and di	verse Aboriginal co	mmunities when recruiting nev	v staff
Α	В	C	D	E	. 50011.
Rarely	Sometimes	Almost Always	Always	Don't Know	



Staff Retention

14	14 The agency provides all staff with continuous cultural competency training and information relevant to its mission, service							
	population and	the responsibilities of	agency staff.					
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know			
4.5	Tl				and a great and the soult well			
15	competency.	vides advancement op	portunities for staff memb	ers who demonstrate,	among other skills, cultural			
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know			
16	The agency ens	sures that it has clearly	written and understood ar	nti–discrimination and	anti–racism policies.			
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know			
17	The agency reg of cultural com		liance with anti–discrimina	ition regulations and la	aws and its performance in the arena			
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know			
	,		•	•				
18		ommitted to creating a programs and activities	an atmosphere of understa 5.	nding, respect and su	pport for cultural diversity			
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know			
Su	pervision							
19	The agency's ac	dministrators support a	nd guide staff to impleme	nt programs and polic	ies in a non–discriminatory manner.			
	Α	В	C	D	E			
	Rarely	Sometimes	Almost Always	Always	Don't Know			
20		ipervisors provide supp nguistically appropriate		menting agency progr	ams and policies in a fashion that is			
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know			
24	Pacad on pro ex	am outcomes and feet	dhack from the families be	ing convod the ages	ovaluates all staff on their sultural			
21		nong other skills.	aback from the families be	ing served, the agency	vevaluates all staff on their cultural			
	A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know			



Public and Community Relations						
22 The agency	maintains a current	list of culturally and linguis	stically diverse Aboric	ginal media contacts and o	rganisations.	
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know		
		information in culturally ar n networks and organisatio				
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know		
		and other measures and by res, reports and other public				
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know		
	uses photographs (v communities it serve	with permission) and other s.	visual aids that refle	ct the cultural diversity of s	staff and the	
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know		
	addresses, as apprond the community.	priate, issues of cultural co	mpetence and divers	ity posed by Aboriginal fai	milies, service	
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know		
	v informs the general and services.	public and community age	encies about cultural	issues that impact the effe	ectiveness of its	
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know		
Resource Materials						
	28 The agency develops, collects and uses resources such as videotapes, publications, guides and service manuals that address cultural competence in programs and services, specifically designed to reach culturally diverse Aboriginal communities.					
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know		

29 The agency utilises, as appropriate, the expertise of Aboriginal community leaders, elders and internal/other Aboriginal resource persons in planning programs and delivering services.

D

Always

Ε

Don't Know

C

Almost Always

В

Sometimes



Additional Comments and/or Recommendations (please list current agencies achievements/practices in place)					

Section 6 Service delivery

Division/Section Supervisors and Service Personnel

Rationale

Services should be delivered to Aboriginal communities in a culturally appropriate and effective manner that meets the goals set by the family and agency and recognises individual service needs.

Instructions

Please read each statement carefully and circle the one best response that describes your agency's current status. Each statement should be considered individually. At the conclusion of each section, provide comments or recommendations. Be specific; provide an example if possible.

Staff Training

1 The agency provides ongoing training (at least annually) to staff on cross–cultural communication, culturally diverse client and community customs, culturally competent case practice and conflict resolution within Aboriginal cultural groups.

aa. co	rainty castorns, cartar	any competent case pract		area vita mir iberiginar car	tarar groupsi
Α	В	С	D	E	
Rarely	Sometimes	Almost Always	Always	Don't Know	



2	The agency offers frequent professional development opportunities for staff to examine their own cultural beliefs and
	attitudes to obtain a better understanding of the dynamics of Aboriginal cultural difference and interaction.

В C D Ε Α Almost Always Don't Know Rarely Sometimes Always

3 Agency staff are given opportunities to become knowledgeable about federal and state legislation regulations and reports that relate to culturally and linguistically diverse Aboriginal communities.

В C D Ε Rarely Sometimes Almost Always Always Don't Know

Case Planning and Assessment

4 The agency staff learn as much as possible about the diverse Aboriginal cultures of their service population and that population's values, beliefs, customs and languages.

Α В C D Ε Rarely Almost Always Sometimes Always Don't Know

5 The agency staff conduct culturally competent assessments of the Aboriginal clients that they serve and develop culturally appropriate case plans for them.

Α В C D E Rarely Sometimes Almost Always Always Don't Know

6 The agency staff involve Aboriginal clients in developing case plans and setting culturally appropriate goals.

C D R Ε Almost Always Don't Know

7 The agency staff consider the availability of Aboriginal community resources, including cultural and other community based organisations, in the case planning process.

В C D Ε Rarely Sometimes Almost Always Always Don't Know

8 Whenever possible, the agency staff work with Aboriginal clients in settings that are comfortable and familiar to them (eg homes, community facilities).

C Ε Rarely Almost Always Always Don't Know Sometimes

Case Services/Intervention

9 The agency staff work with Aboriginal clients to develop and/or maintain cultural supports in their families and/or communities.

В C Ε Almost Always Rarely Sometimes Always Don't Know

10 The agency staff empower Aboriginal clients by using their cultural strengths and informal support networks in service delivery.

Α C D E В Rarely Sometimes Almost Always Always Don't Know



11 The agency	staff consider the in	nnact of acculturation assis	milation and varied l	historical perspectives on progran	ns and on
		communities being served		nistorical perspectives on program	is and on
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
		d workers understand the ural perspective of the vario		ural practices of Aboriginal clients ved.	s, workers
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
	's supervisors provid bout intervention an		staff in applying the	ir knowledge of cultural compete	ence to
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
	's outreach, informa original communities		e services are desigr	ned to meet the needs of cultural	ly and
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
	's outreach services a riginal clients it serve		nd diverse Aborigina	l communities or at other location	ns familiar
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
16 The agency	makes bilingual ser	vices available when neede	d or requested by th	e Aboriginal clients it serves.	
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
	placement decisions, d communities.	the agency considers the ii	mpact of the diverse	culture of Aboriginal children, yo	outh, their
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
Candas Essilva	-41				
Service Evalu	ations				
,	evaluates service ar original populations s		e basis of culturally	relevant objectives developed wit	th the
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	
19 The agency	includes Aboriginal	input in assessing the level	of cultural compete	nce in service delivery.	
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know	



Advocacy

20 The agency has clearly written strategies for conducting culturally competent advocacy and assigns responsibility for implementing the strategy to designated staff.								
A Rarely	B Sometimes	C Almost Always	D Always	E Don't Know				
Nately	Sometimes	Allilost Always	Aiways	DOILT KNOW				
Additional Comments and/or Recommendations: (please list current agencies achievements/practices in place)								



section 7 Children, youth and families served

Service Population

Rationale

The Aboriginal children and families served by an agency are the ultimate judges of that agency's ability to deliver services that are culturally competent and meet the needs of their service population.

Instructions

Please read each statement carefully and circle the response that best describes your experience with the agency. Circle yes or no and provide any comments or suggestions in the space provided for each statement.

1	I felt comfortable when I went to (Name of agency or program) Comments/Suggestions please:	Yes No
	I was made to feel welcome by the agency's staff when at the agency offices Comments/Suggestions please:	Yes No
3	The environment and surroundings of the agency's office included representatives of my community. Comments/Suggestions Please:	Yes No

4	I understood the documents, materials and information that were provided to me by the agency. Comments/Suggestions Please:	Yes No
_		
5	I was able to communicate with agency staff in my preferred language.	Yes No
6	I was able to communicate successfully with agency staff in my second or non–preferred language. Comments/Suggestions Please:	Yes No
_		
7	I felt comfortable with the agency staff who worked with me. Comments/Suggestions Please :	Yes No
_		
8	The staff who worked with me seemed to care about my needs. Comments/Suggestions Please:	Yes No
_		
9	The staff who worked with me understood my needs. Comments/Suggestions Please:	Yes No



10 The staff members who worked with me were interested in learning and understanding more about my culture. Comments/Suggestions Please:	Yes No
11 The agency staff treated me with respect. Comments/Suggestions Please:	Yes No
12 The agency staff provided good services to me. Comments/Suggestions Please:	Yes No
13 The agency provides good services that meet the needs of Aboriginal people who go there for support. Comments/Suggestions:	Yes No
14 The agency has staff that represent my culture and community. Comments/Suggestions:	Yes No



section 8 Interpreting assessment results

As you evaluate your completed Cultural Competence Self-Assessment, consider the following questions.

- 1 What did the assessment indicate about your agency's overall response to the culturally diverse Aboriginal children, families and communities served?
- 2 What did the assessment indicate about the way your agency manages organisational issues related to cultural competency?
- **3** What specific strengths did your agency identify in completing the assessment?
- 4 What specific work needs to be undertaken to strengthen cultural competency within your agency?
- **5** What specific challenges did your agency identify in completing the assessment?
- 6 Were there any cultural subjects or issues that surfaced during the assessment that were not addressed in the questionnaire?

Future Plans

- 1 How does your agency plan to build on identified cultural strengths?
- 2 Will your agency develop a plan to address the identified cultural challenges?
- **3** How will you organise this work and monitor its progress?
- 4 What can DAARE or your agency's discrete Aboriginal Unit do to assist your agency in addressing cultural competence challenges, building on the agency's strengths and working on other issues related to culture?

If your agency feels it does not have the experience and or internal cultural competence to undertake this assessment process, you can contact DAARE, or seek the assistance of a relevant Aboriginal service provider (in your region) and ask them if they would be willing to participate.





Notes A Cultural Inclusion Framework for South Australia

